

# Diversification is crucial, especially in 2024

Despite a brief recent consolidation, 2023's concentrated market rally extended into 2024. Risks of disappointment caused by geopolitics and elections, interest rate moves or AI inadequacies are nevertheless still high.

By Ariane Kesrewani and Cedric Le Berre

Geographically, global equity markets are showing considerable exposure to the US with 70% of the MSCI World consisting of US names, the highest weight reached in 100 years. Furthermore, the momentum approach has been strongly outperforming other investment styles so far this year, since 2023's winning stocks have kept outperforming into 2024, confirming the limited market breadth. The momentum factor tracks recent winners but nevertheless struggles when there is a rapid change in market trajectory as it rebalances with a lag: it was

**'Through passive solutions, investors are closely following the largest market winners, but are also exposed to the risk of being tied to the largest losers.'**



the worst-performing style in 2023 and 2021 when the market shifted into rally gears.

## US: Magnificent Seven frenzy

On a regional level, some local markets are also showing high levels of concentration. Starting with US equities, the Magnificent Seven tech behemoths have been driving markets over the past year, with some divergence nevertheless in the year-to-date picture. The leadership of the tech sector and large market caps is especially pronounced with mega-cap tech names reaching the largest weights in the US indices. Overall, the ten largest stocks currently account for around 33% of the S&P 500, well above the 27% share reached at the peak of the tech bubble in 2000.

The earnings picture is also dominated by these names, which account for

25% of EPS growth expectations for 2024. Valuation levels are high, at 20x for the S&P 500, although not as extreme as during the 2000 bubble, when they reached 25x. Investors that generally prefer passive allocations to US equities are seeing concentration increase despite also holding the lower-growth parts of the market. Through passive solutions, investors are closely following the largest market winners, but are also exposed to the risk of being tied to the largest losers, and thus not differentiating from the market trend.

## Europe: nuts about Granolas

In Europe, it's the 11 giants known collectively as the Granolas that have taken centre stage. They have been powering up half the performance of the Stoxx 600 in the past year, with a 25% weight and a combined market capitalisation of

## 'Passive solutions can pose fundamental challenges, especially given the current concentration levels at both global and regional level.'

€ 2.6 trillion. How do they compare to the Magnificent Seven? They too are internationally exposed, quality growth compounders, but they show lower volatility than the Magnificent Seven, with lower valuation levels. Concentration risks could be less biased to one sector in the European market, but are still worth pointing out.

The Swiss heavyweights Nestlé, Roche and Novartis have generally formed more than 45% of the SPI in aggregate. While Nestlé and Roche in particular can look back on a long history of sustainable and attractive levels of value creation, all three companies currently face some headwinds. 2024 could reveal opportunities at the other end of the Swiss equity market, namely in the quality

small- and mid-cap space, which can't be accessed via passive solutions. A supportive environment for that segment should be confirmed in 2024, with the prospect of a GDP growth recovery now perceived by the market as more tangible after the Swiss National Bank's move to cut rates by 25bps in March.

### Japan: hot Topix

Although the Japanese market may seem less concentrated, deeper inspection reveals nuances in the comparison. The expansive nature of the Topix index, comprising nearly 2000 companies, demands attention. Notably, the proportion of the 30 largest entities within the Topix has grown remarkably, reaching their highest weighting since 1995. This trend is reminiscent of the

concentration of the Magnificent Seven in relation to the 500 other companies constituting the S&P composite index. This goes to show that, if you scratch the surface, you will see different market structures and more evolving complexities than first meet the eye.



**Ariane Kesrewani**

Senior Investment Specialist,  
Union Bancaire Privée, UBP SA

### Navigating the narrow straits

An important question for 2024 is: will the market stay narrow and how should investors handle it? When the risks of a negative market surprise are elevated, passive solutions can pose fundamental challenges, especially given the current concentration levels at both global and regional level, as outlined above. Research shows that in recessionary or fundamentally challenged periods, corporate profits drop 20% on average on a yearly basis, driven by cyclical margins and lower pricing power. In this market configuration, active strategies delivering diversified sources of performance through bottom-up stock selection are likely to fare better. In fact, looking at the more balanced MSCI AC World Equally Weighted, its rolling two-year performance is still in the red, reflecting how narrow the market has been. Yet, over the longer term, that index delivers stronger annualised performances than the MSCI AC World: +7.3% versus +6% from 31 December 1998 to 30 April 2024 – proving the long-term benefits of a more diversified portfolio compared to a systematically rebalancing one. ■



**Cedric Le Berre**

Senior Investment Specialist,  
Union Bancaire Privée, UBP SA

**FIGURE 1: DIVERSIFICATION BENEFITS OVER THE LONG TERM**



Source: UBP, Bloomberg Finance L.P. as of 30.04.2024.

## SUMMARY

Global and regional equity markets' concentration in 2024 should be weighed in an environment where the risk of disappointments is high.

Passive investment solutions carry an increasing concentration risk while also holding the lower-growth parts of the market.

Active investment solutions benefiting from more diversified performance sources are likely to better navigate a shifting market gear or sentiment.